

Cabinet-Supplementary Agenda



Date & time	Place	Contact	Chief Executive
Tuesday, 20 December 2022 at 2.00 pm	Council Chamber, Surrey County Council, Woodhatch Place, 11 Cockshot Hill, Reigate, Surrey, RH2 8EF	Huma Younis or Sarah Quinn Tel 07866899016 or 01372 832606 huma.younis@surreycc.gov.uk or sarah.quinn@surreycc.gov.uk	Joanna Killian  We're on Twitter: @SCCdemocracy

Cabinet Members: Natalie Bramhall, Clare Curran, Kevin Deanus, Matt Furniss, Marisa Heath, David Lewis, Sinead Mooney, Mark Nuti, Tim Oliver and Denise Turner-Stewart

Deputy Cabinet Members: Maureen Attewell, Jordan Beech, Paul Deach and Rebecca Paul

4 PROCEDURAL MATTERS

a Members' Questions

(Pages 1 - 6)

There are three Member questions. A response from Cabinet is attached.

5 REPORTS FROM SELECT COMMITTEES , TASK GROUPS, LOCAL COMMITTEES AND OTHER COMMITTEES OF THE COUNCIL

(Pages 7 - 10)

The following report has been received from the Communities, Environment and Highways Select Committee.

A. Scrutiny of Your Fund Surrey Update

Joanna Killian
Chief Executive
Monday, 19 December 2022

QUESTIONS, PETITIONS AND PROCEDURAL MATTERS

The Cabinet will consider questions submitted by Members of the Council, members of the public who are electors of the Surrey County Council area and petitions containing 100 or more signatures relating to a matter within its terms of reference, in line with the procedures set out in Surrey County Council's Constitution.

Please note:

1. Members of the public can submit one written question to the meeting. Questions should relate to general policy and not to detail. Questions are asked and answered in public and so cannot relate to "confidential" or "exempt" matters (for example, personal or financial details of an individual – for further advice please contact the committee manager listed on the front page of this agenda).
2. The number of public questions which can be asked at a meeting may not exceed six. Questions which are received after the first six will be held over to the following meeting or dealt with in writing at the Chairman's discretion.
3. Questions will be taken in the order in which they are received.
4. Questions will be asked and answered without discussion. The Chairman or Cabinet Members may decline to answer a question, provide a written reply or nominate another Member to answer the question.
5. Following the initial reply, one supplementary question may be asked by the questioner. The Chairman or Cabinet Members may decline to answer a supplementary question.

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It is requested that if you are not using your mobile device for any of the activities outlined above, it be switched off or placed in silent mode during the meeting to prevent interruptions and interference with PA and Induction Loop systems.

Thank you for your co-operation

CABINET – 20 DECEMBER 2022**PROCEDURAL MATTERS****Members Questions****Question (1) Will Forster – Woking South**

The Council's draft budget for the Customer and Communities directorate shows planned efficiencies that include (1) staff restructuring for Trading Standards and (2) reduced spend on Community Partnered Libraries by £80,000.

- a) How many staff, if any, would be lost in Libraries and Trading Standards?
- b) What would the non-staffing impact of funding cuts be on the Community Partnered Libraries?
- c) The plans for Communities Partnered Libraries include raising alternative funding locally, please can the Cabinet Member give more details?

Reply:

- a) There won't be any Library staff reductions in 2023/24. Trading Standards is a shared Buckinghamshire and Surrey Trading Standards Service. The proposals include removing a seconded Police Officer post which is based in Aylesbury, Buckinghamshire, and one Trading Standards Officer post. The service plans to recruit to a new Trading Standards Apprentice post.
- b) Our proposal to reduce funding to the Community Partnered Libraries (CPLs) largely relates to reducing the book fund. This is in line with proposals to reduce the book fund across the wider library network.

CPLs will be able to buy their own stock and will also be able to accept donated stock as other Community Libraries do across the country. Additionally, the CPL would retain access to the rest of Surrey Libraries stock and that of the Libraries Consortium, via the reservation service which would mitigates the impact on quantity and breadth of resources.

An EIA has been undertaken to identify and assess the impacts of the proposed efficiencies.

- c) All CPLs are responsible for generating income and raising funds as part of their current operating model. Many of them are very successful at this and we will continue to share good practice to support them with this activity. This mirrors best practice nationally where many CPLs run successfully and secure significant funding and sponsorship to support their delivery.

Denise Turner-Stewart

**Deputy Leader and Cabinet Member for Customers and Community Safety
20 December 2022**

Question (2) Catherine Baart – Earlswood and Reigate South

This question relates to Agenda Item 12 on parking and moving traffic enforcement.

A) Please provide details of how the choice was made between a wholly in-house operation against a partially outsourced operation, as part of this procurement decision.

B) Paragraph 17h) states that the contractor will provide basic maintenance of parking related road markings and signs. How will the current backlog in line repainting be addressed alongside this?

Reply:

A) The main operating models for local authority parking enforcement are generally:

1. Wholly in-house (but some specialist elements still need to be contracted out)
2. Partially out-sourced, whereby the Council contracts out larger parts of the service.
3. To delegate all of the function under agency agreements

Surrey County Council has agency agreements in place (Option 3) with the District and Borough (D&B) councils until April 2023.

The D&B councils in turn use options 1 or 2 for the direct provision of the service, most utilising option 1.

In evaluating whether Option 1 or 2 would be the best approach for the County Council to provide the service directly, the performance of the different D&Bs from an enforcement and financial perspective was compared. It was found an authority that utilised Option 2 effectively had lower costs for issuing and processing Penalty Charge Notices (PCNs), and was also able to deploy Civil Enforcement Officers (CEOs) for longer periods more cost effectively.

This is an important factor because the purpose of parking enforcement is to gain compliance with parking restrictions to achieve highway safety and accessibility objectives. An enforcement presence is increasingly needed for longer periods of the day, seven days a week to ensure restrictions are effective.

Setting up a wholly in-house operation (Option 1) would call for the recruitment of a large team (from scratch) with the necessary skills and experience, already in short supply. Although some D&B staff might transfer in this situation, it would not be possible to rely on this as the D&Bs would still require their car parks to be managed.

Option 2, with a single provider carrying out most of the enforcement and administration functions offers more flexibility in the level of service provision through the contract, which can be scaled up or down more easily with a clear understanding of the associated costs. Enforcement suppliers are also generally able to draw on a wider pool of resources if needed.

This option also means, that overall there are fewer contracts to procure and manage for the council compared to a wholly in house team who would still need arrangements for specialist suppliers and equipment. (payment systems/cash collections and maintenance/specialist software/vehicles/transport/accommodation etc)

The Council's undertaking of Moving Traffic Enforcement will commence in 2023. Although some elements of this activity will be carried out in house, the supply and maintenance of cameras needs to be outsourced. Camera enforcement also involves PCN processing, and when combined with parking related PCN processing, offers greater scale to make savings through a contract that combines both areas.

Both Options 1 & 2 allow the Council to plan and manage the parking enforcement service to help meet our policies and objectives, however Option 2 was considered to be more practical, cost effective and require less resource to operate and manage.

The decision to opt for a partially outsourced operation for this procurement was also influenced by generally positive experiences of neighbouring authorities who had been through a similar process for example East Sussex and Hampshire County Councils.

B)There is provision in the parking enforcement contract to ensure that enforcement is not compromised by damaged or missing statutory signs or lines. It gives our contractor the ability to quickly fix anything that may prevent enforcement. It is not a replacement for our wider road marking and signs works, which includes new parking schemes. These will still be delivered through our highways maintenance contractor (Ringway).

The introduction of new road markings and signs can take time, in part due to programming and access issues (for example parked cars can hinder the installation of new waiting restrictions). While most work ordered through the current programme has been completed since the Ringway contract commenced, Officers are working closely with our contractor to ensure that any works still to be delivered are completed in the most efficient manner.

The installation of new road markings is very much weather dependant. New markings cannot normally be installed on wet roads, in temperatures below freezing or those contaminated with road salt. This makes the winter months uniquely challenging.

Kevin Deanus
Cabinet Member for Highways and Community Resilience
20 December 2022

Question (3) Jonathan Essex – Redhill East

At the council budget meeting in February 2022 the council agreed to commit an additional funding of nearly £8m (1% of the proposed Council tax increase) on mental health, including to accelerate projects to prevent people either falling into a chronic condition or will reduce pressure on the medicalised solutions delivered by our Mental

Health Trust. Can you confirm what this money has been allocated to be spent on and what impact this will have.

Reply:

As part of the Council's 2022/23 Final Budget, an increased investment of £7.9m was included for Mental Health Services. £1.4m of this has been allocated to our People-focused Directorates, directly supporting the increased expenditure linked to demand for care. Adult Social Care was provided with £700k to increase the number of clients with MH needs who could receive care packages; this enabled an additional 79 people to receive packages of care in a 7 month period. £300k is contributing towards the support of the Community Connections contract and to support front line staffing teams' pay inflation. An additional £300k was provided to Children's, Families and Learning and £100k to Public health to support residents with managing their Mental Health needs.

The remaining £6.5m transformation investment creates a fund which can be used over multiple years, set up to encourage match funding from partners. This new approach has proved successful, attracting a contribution into the Fund from Surrey Heartlands ICS of £4m and extended our ability to invest in early intervention and prevention activities.

The next stage of the work, completed in September 2022, resulted in further match-funding when we awarded £1m to Community Foundation Surrey. This was match funded by them creating a £2m grant fund for scaling up programmes that enable mental health prevention. Two awards have been made from this investment fund to date:

1. Surrey Care Trust - £249,921 awarded over 5 years with £41,752 in year one. This is an expansion of a mental health intervention called "nurture through nature"; a programme through which young people with mental health needs can join group sessions, structured around peer mentoring, in outdoor contexts across Surrey.
2. Be Me - £253,746 awarded over 5 years with £34,531 in year one. This scale up award will fund the expansion of the delivery of courses to young people in secondary schools throughout Dorking and the surrounding area in order to support vulnerable young people who are experiencing low self-esteem, anxiety or lack of confidence. An additional 160 courses will be funded over the 5 year project.

Having been successful in gaining further match-funding into the transformation fund, officers have been working hard over the past few months to set up the process for receiving bids for new initiatives (targeted at voluntary and community organisations) which is robust and equitable, whilst enabling innovation to thrive. The MH Investment Fund opened to applications in November and the response has been overwhelmingly positive. We were delighted that over 50 applications were received

when the funding window closed in December. The first assessment panel will be held on 19th December where bids will be assessed for potential award, with follow up dates to be held in early January due to the demand seen. We will be able to confirm the first set of programmes invested in early in the new year once due process has been completed to ensure appropriate use of public money.

The second window for applications will be opened again in January with an ongoing assessment process running for the length of the fund. Key to the success of this fund has been the support of Cabinet, Select Committee and Members and we would encourage your continued promotion of the fund locally, and your support of small organisations you may know working in this space to bring forward bids.

Work on supporting Mental Health within Surrey has been far reaching and comprehensive. Most recently, we have worked collaboratively as a health system to understand the best programmes to invest the £8.5m of National Discharge Funding which has been allocated to Surrey. The Surrey Heartlands ICB and Surrey Health and Wellbeing Board agreed a key priority of this funding was to support the discharge of MH patients out of acute settings and to facilitate their ongoing care needs at home. Surrey has allocated £290k towards this programme, demonstrating our ongoing commitment towards residents with MH challenges.

Mark Nuti
Cabinet Member for Adults and Health
20 December 2022

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REPORT OF THE COUNCIL'S SELECT COMMITTEES**SCRUTINY OF:**

- **YOUR FUND SURREY UPDATE**

Date Considered: 5 December 2022

Select Committee: Communities, Environment and Highways

YOUR FUND SURREY UPDATE

As part of regular scrutiny and monitoring process, Community, Environment and Highways Select Committee received an update report on 'Your Fund Surrey.'

The Select Committee, *inter alia*, noted:

- i. A summary of the work that had taken place following the constructive suggestions and recommendations provided by the Communities, Environment and Highways Select Committee (CEHSC) in March 2022 as highlighted by the Cabinet Member for Communities and Community Safety.
- ii. That Members and their input would be included in marketing campaigns and events organised by Community Link Officers.
- iii. Request to ensure that the most deprived communities would not be disadvantaged against the least deprived communities when using deciles in the Your Fund Surrey Framework.

After detailed discussion and noting the responses to its key lines of enquiry, the Select Committee agreed the following recommendations for Cabinet to consider.

Resolved:

The Communities, Environment and Highways Select Committee:

1. Welcomes the accelerated pace of Your Fund Surrey (YFS) approvals over recent months albeit the totals are somewhat short of original estimates.
2. Strongly supports the introduction (within the YFS Framework) of the new regime designed to encourage smaller capital bids by providing an allocation of £50,000 (over two years) to each Member for this purpose, with encouragement to spend on Greener Futures initiatives should they wish.
3. Urges consideration of the possibility of increasing this Member allocation up to £100,000 to facilitate larger but not complex community projects.
4. Commends the efforts of the Community Link Officers (CLOs) to raise awareness of YFS in the more deprived areas but other actions may be necessary to secure successful funding for community projects in Deciles one and two. The Committee regards this as a high priority

John O'Reilly

**Chairman of the Community, Environment & Highways Select Committee
Surrey County Council**

CABINET- 20 DECEMBER 2022

CABINET RESPONSE TO THE REPORT OF THE COMMUNITIES, ENVIRONMENT AND HIGHWAYS SELECT COMMITTEE

Resolved:

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3. Urges consideration of the possibility of increasing this Member allocation up to £100,000 to facilitate larger but not complex community projects.
4. Commends the efforts of the Community Link Officers (CLOs) to raise awareness of YFS in the more deprived areas but other actions may be necessary to secure successful funding for community projects in Deciles one and two. The Committee regards this as a high priority

John O'Reilly

Chairman of the Communities, Environment & Highways Select Committee

13 December 2022

Response:

Thank you for your consideration of the YFS report at the recent Communities, Environment & Highways Select Committee and for the recommendations you have laid out.

As recognised in point one, a greater number of applications are now being discussed by the Advisory Panel than 8 months ago. YFS is a new and innovative scheme which is led by the community and the timing is dictated, to a certain extent, by them. Some of the projects are very complex in nature and involve various other parties. Quite rightly we need to ensure that comprehensive checks and due-diligence are carried out when considerable levels of taxpayers' money is being spent. The YFS team have been working hard with applicants to develop their applications and we expect considerably more full submissions next year.

The team will continue to support communities to benefit from YFS investment. This includes providing support throughout the process, both for the larger more complex projects and, from early in the new year, the smaller capital applications being led by Members.

We will monitor the throughput and spend of the small capital bids to allow us to consider whether any further funds should be committed in this way in the future.

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Lastly, thank you for recognising the work our Community Link Officers are doing to raise awareness of the fund in more deprived areas. As referenced at the Select Committee, we have started conversations with partners such as Community Foundation for Surrey and key voluntary organisations to work through what further support could be offered to enable communities to successfully bring projects forward.

Denise Turner-Stewart

Deputy Leader and Cabinet Member for Communities and Community Safety
20 December 2022